General Merchandise Manager Interview Questions

1. In your experience, what is the key to developing a good team? (Look for how they build mutual trust,
respect, and cooperation.)
2. Describe an experience in which you successfully directed and/or coordinated activities of a buying, selling,
or distributing staff. What made you successful?
3. What is the most challenging part of budgeting for you?
4. Tell me about your last experience recruiting, interviewing, or hiring an employee. What techniques did you
find most effective in finding the right person for the job?
5. Name a time when your advice to management led to an improvement in your company or otherwise helped
your employer.
6. Please share with me an example of how you helped coach or mentor someone. What improvements did
you see in the person's knowledge or skills?
7. Provide an example of when you set expectations and monitored the performance of subordinates. What
guidance and direction did you find most effective?
8. Provide an example of a time when you successfully organized a diverse group of people to accomplish a
task.
9. Share an experience you had in dealing with a difficult person and how you handled the situation.
10. Share an experience in which you successfully shared a difficult piece of information. (Make sure that the
candidate has open lines of communication.)
11. Tell me how you organize, plan, and prioritize your work.
12. What are some long-range objectives that you developed in your last job? What did you do to achieve
them?
13. Share an experience when you applied new technology or information in your job. How did it help your

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company?
14. Tell me about an experience in which you analyzed information and evaluated results to choose the best
solution to a problem.
15. Would you consider analyzing data or information a strength? How so?
16. Share an example of a time you had to gather information from multiple sources. How did you determine
which information was relevant?
17. Tell me about the last time you oversaw the work of someone else. How did you effectively motivate,
develop, and direct the worker(s)?
18. Describe an experience in which your ability to work well with others and reconcile differences helped
your company or employer. (Make sure the candidate knows how to negotiate.)
19. Describe a time when you successfully persuaded another person to change his/her way of thinking or
behavior.
20. Share an experience in which you successfully coordinated with others. How about a coordination effort
that was not as successful?