| 1. Provide an experience that demonstrates your ability to manage time effectively. What were the challenges and results? |
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| 2. Tell me about a time you networked within a community to attract new business with good results. |
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| 3. Name a time when your advice to management led to an improvement in your company or otherwise helped your employer. |
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| 4. Please share with me an example of how you helped coach or mentor someone. What improvements did you see in the person's knowledge or skills? |
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| 5. Provide an example of when you set expectations and monitored the performance of subordinates. What guidance and direction did you find most effective? |
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| 6. Describe an experience in which you identified the educational needs of your students and successfully developed a way to teach/train them. |
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| 7. In your experience, what is the key to developing a good team? (Look for how they build mutual trust, respect, and cooperation.) |
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| 8. What is the key to success when communicating with the public. |
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| 9. Share an experience you had in dealing with a difficult person and how you handled the situation. |
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| 10. Share an experience in which you successfully shared a difficult piece of information. (Make sure that the candidate has open lines of communication.) |
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| 11. Tell me how you organize, plan, and prioritize your work. |
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| 12. Share an experience when you applied new technology or information in your job. How did it help your company? |
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| 13. Give me an example of when you thought outside of the box. How did it help your employer? |
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| 14. Tell me about an experience in which you analyzed information and evaluated results to choose the best solution to a problem. |
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| 15. Would you consider analyzing data or information a strength? How so? |
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| 16. In your experience, what is the key to ensuring your company was compliant with all laws, regulations and standards that were applicable to your area of responsibility? |
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| 17. Share an effective approach to working with a large amount of information/data. How has your approach affected your company? |
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| 18. Tell me about the last time you monitored or reviewed information and detected a problem. How did you respond? |
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| 19. Share an example of a time you had to gather information from multiple sources. How did you determine which information was relevant? |
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| 20. Tell me about the last time you oversaw the work of someone else. How did you effectively motivate, develop, and direct the worker(s)? |
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| 21. Share an experience in which your ability to consider the costs or benefits of a potential action helped you choose the most appropriate action. |
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| 22. Describe a time when you successfully persuaded another person to change his/her way of thinking or behavior. |
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| 23. What have you found to be the best way to monitor the performance of your work and/or the work of |
| others? Share a time when you had to take corrective action. |
| 24. Name a time when you identified strengths and weaknesses of alternative solutions to problems. What was |
| the impact? |
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| 25. Please share an experience in which you presented to a group. What was the situation and how did it go? |
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| 26. How would you rate your writing skills? (Ask for an example that demonstrates great writing skills.) |
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| 20. How would you rate your writing skins. (Ask for all example that demonstrates great writing skins.) |
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| 27. Provide an example of a time when you were able to demonstrate excellent listening skills. What was the |
| situation and outcome? |
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| 28. Provide an example of a time when you successfully organized a diverse group of people to accomplish a |
| task. |
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| 29. What are some long-range objectives that you developed in your last job? What did you do to achieve |
| them? |
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| 30. Provide an experience in which your ability to actively find ways to help people improved your company |
| or your own work ethic. |
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| 21 Provide an axample when you were able to provent a problem because you forecast the reaction of another |
| 31. Provide an example when you were able to prevent a problem because you foresaw the reaction of another |
| person. |
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| 32. Share an experience in which you successfully coordinated with others. How about a coordination effort |
| that was not as successful? |
| that was not as successful? |
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| 33. Provide an example when your ethics were tested. |
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| 34. Tell me about your last experience examining, evaluating, or processing loan applications. |
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| 25. Duovido en experience in vehich versus solationship with a customer analyted very to provide essistance to |
| 35. Provide an experience in which your relationship with a customer enabled you to provide assistance to |
| problems that the customer encountered. |
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| 36. Share an experience in which your understanding of a current or upcoming problem helped your company |
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| to respond to the problem. |
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| 37. Share an experience in which you used new training skills, ideas, or a method to adapt to a new situation |
| or improve an ongoing one. (Look for the candidate's ability to learn.) |
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| 38. Share an experience in which your attention to detail and thoroughness had an impact on your last |

| company. |
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| 39. Share an example of when you went above and beyond the "call of duty". (Look for answers that show the candidate is dependable.) |
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| 40. Describe an experience in which you effectively approved and rejected lines of credit, real estate, or personal loans. |
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| 41. Name a time when your patience was tested. How did you keep your emotions in check? |
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| 42. How do you balance cooperation with others and independent thinking? Share an example. (Try to determine if the candidate has a cooperative attitude or is otherwise good-natured.) |
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| 43. Share an experience in which your willingness to lead or offer an opinion helped your company. |
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| 44. Share an example of when you established and accomplished a goal that was personally challenging. What helped you succeed? |
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| 45. Share an experience in which you successfully planned, directed, or coordinated the activities of staff. What made you so successful? |
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| 46. Share an experience in which personal connections to coworkers or others helped you to be successful in your work. (Make sure candidate works well with others.) |
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| 47. Tell me about your last experience preparing financial or regulatory reports. |
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| 48. Tell me about a time when you developed your own way of doing things or were self-motivated to finish an important task. |
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| 49. Describe an experience in which you successfully established procedures to improve or ensure safekeeping of assets, records, loan collateral, and/or securities. |
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| 50. Tell me about your last experience overseeing the flow of cash or financial instruments. |
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| 51. Provide a time when you dealt calmly and effectively with a high-stress situation. |
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| 52. Share a time when you willingly took on additional responsibilities or challenges. How did you |
| successfully meet all of the demands of these responsibilities? (Make sure the candidate is a self-starter and |
| can demonstrate some initiative.) |
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| 53. Tell me about your last experience reviewing collection reports to determine the status of collections and |
| the amounts of outstanding balances. |
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| 54. Provide a time when you were able to identify a complex problem, evaluate the options, and implement a |
| solution. How did the solution benefit your employer? |
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| 55. Please share an experience in which you successfully taught a difficult principle or concept. How were you |
| able to be successful? |
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| 56. Name a time when your creativity or alternative thinking solved a problem in your workplace. |
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| 57. Provide a time when you worked in a rapidly evolving workplace. How did you deal with the change? |
| (Make sure the candidate is flexible.) |
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| 58. Provide an experience in which you were sensitive to somone's needs or feelings. How did your |
| helpfulness affect your work environment? |
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| 59. Provide an example of when you were persistent in the face of obstacles. |
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| 60. Provide an experience of a time you made a recommendation for a change to a financial control function |
| which improved your company. |
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| 61. Tell me about a time that you prepared an operation or a risk report for management which helped your |
| company. |
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| 62. Share an experience in which you planned, directed, and coordinated a risk and insurance program of an |
| establishment to control a risk or loss with good results. |
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| 63. Share an experience in which you successfully recruited hardworking staff members and oversaw their |
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| training program. |
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| 64. Tell me about the last time you submitted a delinquent account to an attorney or agency for collection. |
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| 65. Describe an experience in which your ability to work well with others and reconcile differences helped |
| your company or employer. (Make sure the candidate knows how to negotiate.) |
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| 66. Share an experience in which your communication with an investor helped you raise capital. |
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| 67. Tell me about the last time you evaluated data to plan a budget. |
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| 68. Describe an experience in which you successfully analyzed a risk and determined the impact it would have |
| on companies. |
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| 69. Tell me about the last reports you reviewed to analyze market conditions. |
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| 70. Tell me about the last time you developed or analyzed information and successfully assessed the financial |
| status of firms. |
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| 71. Tell me about your last experience recruiting, interviewing, or hiring an employee. What techniques did |
| you find most effective in finding the right person for the job? |
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| 72. What is the most challenging part of budgeting for you? |
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| 73. Tell me how you directed insurance negotiations, selected insurance brokers/carriers, and placed insurance |
| in your last job. |
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| 74. Describe a time when you successfully provided personal assistance to a coworker or patron. |
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| 75. What is the key to a successful budget? |
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| 76. Tell me about a time when your ability to analyze needs and product requirements helped you create an |
| effective design or make an informed decision to benefit your company. |

| Trust Officer Interview Questions |
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