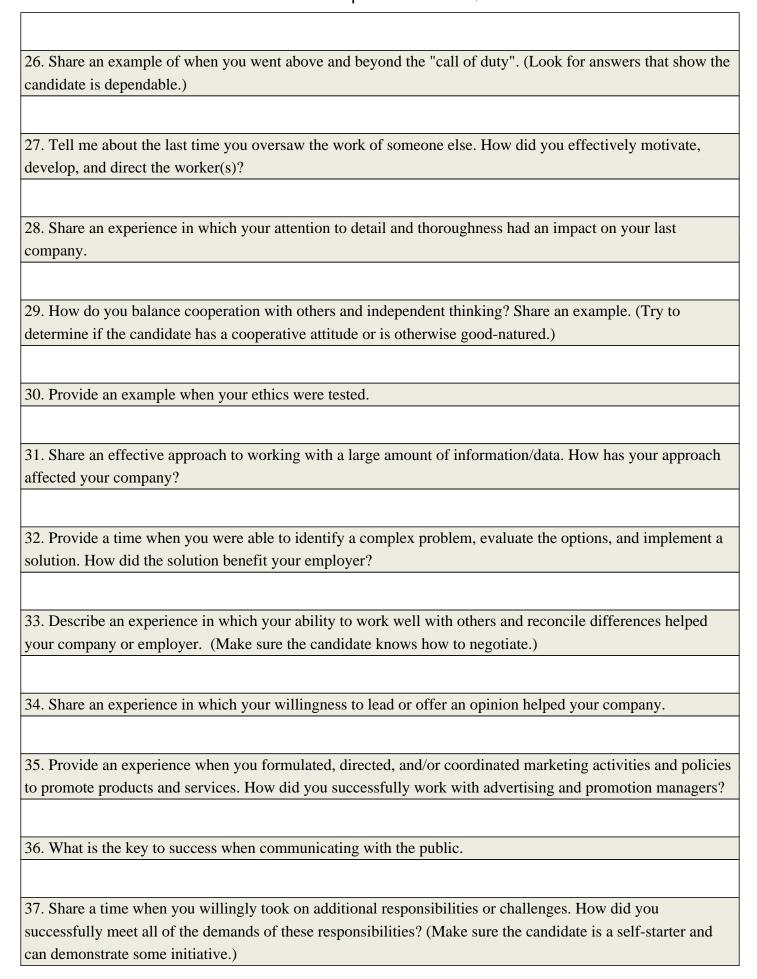
| 1. In your experience, what is the key to developing a good team? (Look for how they build mutual trust,      |
|---|
| respect, and cooperation.)  |
|   |
| 2. Provide an example of a time when you successfully organized a diverse group of people to accomplish a     |
| task.   |
|   |
|   |
| 3. Share an experience you had in dealing with a difficult person and how you handled the situation.          |
|   |
| 4. Share an experience in which you successfully shared a difficult piece of information. (Make sure that the |
| candidate has open lines of communication.)   |
| *   |
|   |
| 5. Tell me how you organize, plan, and prioritize your work.  |
|   |
| 6. What are some long-range objectives that you developed in your last job? What did you do to achieve        |
| them?   |
|   |
|   |
| 7. Share an experience when you applied new technology or information in your job. How did it help your       |
| company?  |
|   |
| 8. Give me an example of when you thought outside of the box. How did it help your employer?                  |
| of the me an example of when you mought outside of the convint with the pyour employer.                       |
|   |
| 9. Tell me about an experience in which you analyzed information and evaluated results to choose the best     |
| solution to a problem.  |
|   |
| 10. Share an example of a time you had to gather information from multiple sources. How did you determine     |
| which information was relevant?   |
| which information was relevant:   |
|   |
| 11. Describe a time when you successfully persuaded another person to change his/her way of thinking or       |
| behavior.   |
|   |
| 12. Provide an example when you were able to prevent a problem because you foresaw the reaction of another    |
| person.   |
|   |
| 13. What have you found to be the best way to monitor the performance of your work and/or the work of         |

| others? Share a time when you had to take corrective action.   |
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|  |
| 14. Name a time when you identified strengths and weaknesses of alternative solutions to problems. What was      |
| the impact?  |
|  |
| 15. Please share an experience in which you presented to a group. What was the situation and how did it go?      |
|  |
| 16. Provide an example of a time when you were able to demonstrate excellent listening skills. What was the      |
| situation and outcome?   |
|  |
| 17. Provide an example of when you set expectations and monitored the performance of subordinates. What          |
| guidance and direction did you find most effective?  |
|  |
| 18. Would you consider analyzing data or information a strength? How so?   |
|  |
| 19. Name a time when your advice to management led to an improvement in your company or otherwise                |
| helped your employer.  |
|  |
| 20. Share an experience in which your ability to consider the costs or benefits of a potential action helped you |
| choose the most appropriate action.  |
|  |
| 21. Please share with me an example of how you helped coach or mentor someone. What improvements did             |
| you see in the person's knowledge or skills?   |
|  |
| 22. Share an experience in which your understanding of a current or upcoming problem helped your company         |
| to respond to the problem.   |
|  |
| 23. What is the most challenging part of budgeting for you?  |
|  |
| 24. Tell me about a time when your ability to analyze needs and product requirements helped you create an        |
| effective design or make an informed decision to benefit your company.   |
|  |
| 25. Share an experience in which you successfully coordinated with others. How about a coordination effort       |
| that was not as successful?  |



| 38. Provide an example of when you were persistent in the face of obstacles.   |
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|  |
| 39. Provide an experience that demonstrates your ability to manage time effectively. What were the challenges                  |
| and results?   |
|  |
| 40. Provide a time when you worked in a rapidly evolving workplace. How did you deal with the change?                          |
| (Make sure the candidate is flexible.)   |
|  |
| 41. Share an example of when you established and accomplished a goal that was personally challenging. What helped you succeed? |
|  |
| 42. Tell me about a time when you developed your own way of doing things or were self-motivated to finish                      |
| an important task.   |
|  |
| 43. Provide a time when you dealt calmly and effectively with a high-stress situation.   |
|  |
| 44. Name a time when your creativity or alternative thinking solved a problem in your workplace.                               |
|  |
| 45. How would you rate your writing skills? (Ask for an example that demonstrates great writing skills.)                       |
|  |
| 46. Name a time when your patience was tested. How did you keep your emotions in check?  |
|  |
| 47. Name a time when you developed or enhanced your company's marketing startegy?  |
| The first when you developed of elimaneed your company a marketing stategy.  |
| 48. Tell me about the last experience you had in which you hired, trained, and evaluated a marketing or sales                  |
| staff. What made you a successful director?  |
| •  |
| 49. Share an experience in which personal connections to coworkers or others helped you to be successful in                    |
| your work. (Make sure candidate works well with others.)   |
|  |
| 50. Have you been involved in the financial aspects of product development? (Examples would include                            |
| analyzing hydgets, expenditures, R&D appropriations, and return on investment and profit loss projections.)                    |

| 51. Have you been involved in determining the price of your product(s)? What was your involvement?             |
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|  |
| 52. Please share an experience in which you successfully taught a difficult principle or concept. How were you |
| able to be successful?   |
|  |
| 53. Provide an experience in which you were sensitive to somone's needs or feelings. How did your              |
| helpfulness affect your work environment?  |
|  |
| 54. Have you worked with product development personnel to determine product specifications such as design,     |
| color, and packaging? What was the result?   |
|  |
| 55. Have you negotiated contracts with vendors and/or distributors to manage product distribution? How         |
| involved have you been in developing distribution strategies?<br>  |
|  |
| 56. Describe methods you have found effective when conducting market research studies?                         |
|  |
| 57. Provide an experience in which your ability to actively find ways to help people improved your company     |
| or your own work ethic.  |
|  |
| 58. Provide an example of a promotional activity or trade show that you coordinated or participated in. What   |
| was your role?   |
|  |
| 59. Have you made use of any sales forecasting or strategic planning? How did it help you or the company?      |
|  |
| 60. Describe an experience in which you identified the educational needs of your students and successfully     |
| developed a way to teach/train them.   |
|  |
| 61. Share an experience in which you used new training skills, ideas, or a method to adapt to a new situation  |
| or improve an ongoing one. (Look for the candidate's ability to learn.)  |
|  |
| 62. Tell me about your last experience recruiting, interviewing, or hiring an employee. What techniques did    |
| you find most effective in finding the right person for the job?   |
|  |

| 63. Tell me about the last time you monitored or reviewed information and detected a problem. How did you respond? |
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|  |
| 64. Tell me about the last time you selected products or accessories to display at a show. What made you           |
| choose certain products?   |
|  |
| 65. Have you conducted surveys to identify potential markets for products and services? If so, what was the        |
| result?  |
|  |
| 66. Have you interviewed or otherwise consulted with potential customers to determine the types of products        |
| or services expected to be in demand? If so, what was the result?  |
|  |
| 67. In your experience, what is the key to ensuring your company was compliant with all laws, regulations and      |
| standards that were applicable to your area of responsibility?   |
|  |
| 68. Tell me about the last time you recommended modifications to products, packaging, production processes,        |
| etc. to improve the environmental soundness or sustainability of a product.  |
|  |
| 69. Share an experience in which you successfully integrated environmental information into your marketing.        |
| What factors led to your success?  |
|  |
| 70. Describe an experience in which consulting with buying personnel helped you make an informed decision          |
| regarding environmentally sound or sustainable products.   |
|  |
| 71. Have you ever worked with legal staff to resolve problems, such as copyright infringement and royalty          |
| sharing with outside producers and distributors? What was the result?  |
|  |